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Revenue	2013-2014 Actual	2014-2015 Actual	% Increase	2015 - 2016 Budget	2015 - 2016 Actual	% Increase	2016-2017 Budget	% Inc. vs. Prior Budget	2017-2018 Budget	\$ Increase vs. Prior Budget	% Inc. vs. Prior Budget
Chapter 70 Aid	\$2.776.693	\$2,813,718	1.3%	\$2.789.036	\$2.850.168	1.3%	\$2,850,168	2.2%	\$2,926,838	\$76,670	2.7%
Regional School Transportation	\$103,648	\$126.305	21.9%	\$96,000	\$154,108	22.0%	\$96,000	0.0%	\$125,000	\$29,000	30.2%
(Less: School Choice Sending)	(\$57,300)	(\$58,402)	1.9%	(\$45,000)	(\$67,361)	15.3%	(\$60,000)	33.3%	(\$60,000)	\$0	0.0%
Total State Aid	\$2,823,041	\$2,881,621	2.1%	\$2,840,036	\$2,936,915	1.9%	\$2,886,168	1.6%	\$2,991,838	\$105,670	3.7%
Medicaid Reimbursement	\$10,964	\$39,435	259.7%	\$10,000	\$46,902	18.9%	\$20,000	100.0%	\$35,000	\$15,000	75.0%
Earnings on Investments	\$6,817	\$6,795	-0.3%	\$5,000	\$13,491	98.5%	\$5,000	0.0%	\$5,000	\$0	0.0%
Other Miscellaneous	\$11,441	\$36,955	223.0%	\$28,000	\$29,963	-18.9%	\$28,000	0.0%	\$28,000	\$0	0.0%
Total Miscellaneous Income	\$29,222	\$83,184	184.7%	\$43,000	\$90,356	8.6%	\$53,000	23.3%	\$68,000	\$15,000	28.3%
Excess & Deficiency Funds	\$200,000	\$200,000	0.0%	\$0		-100.0%	\$0	NM	\$0	\$0	0.0%
Total Revenue Before Assessments	\$3,052,263	\$3,164,805	3.7%	\$2,883,036	\$3,027,271	-4.3%	\$2,939,168	1.9%	\$3,059,838	\$120,670	4.1%
Manchester (Operating Budget)	\$11,317,664	\$11,756,951	3.88%	\$12,849,743	\$12,849,743	9.29%	\$13,320,239	3.66%	\$13,813,861	\$493,622	3.71%
Essex (Operating Budget)	\$6,481,083	\$6,665,060	2.84%	\$7,228,425	\$7,228,425	8.45%	\$7,423,549	2.70%	\$7,593,144	\$169,595	2.28%
Town Assessments	\$17,798,747	\$18,422,011	3.50%	\$20,078,169	\$20,078,169	8.99%	\$20,743,788	3.32%	\$21,407,006	\$663,218	3.20%
TOTAL GENERAL FUND REVENUE	\$20,851,010	\$21,586,816	3.53%	\$22,961,205	\$23,105,440	7.03%	\$23,682,956	3.14%	\$24,466,844	\$783,888	3.31%
(Less: Contribution to Stabilization Fund)	\$0	\$0		\$0	\$0		\$0		\$0	\$0	NM.
(Less: Contribution to Transportation Stabilization*)	\$0	(\$30,305)		\$0	(\$58,108)		\$0		\$0	\$0	NM
(Less: Contribution to Memorial Feasibility)	\$0	\$0		\$0	(\$200,000)		\$0		\$0	\$0	NM
Available General Fund Resources	\$20,851,010	\$21,556,511	3.38%	\$22,961,205	\$22,847,332	5.99%	\$23,682,956	3.14%	\$24,466,844	\$783,888	3.31%
Total Operating Budget (Historical Format)	\$21,399,234	\$21,648,478	1.16%	\$23,357,026	\$22,822,815	5.42%	\$24,008,457	2.79%	\$24,791,844	\$783,387	3.26%
(Less: Budgeted School Choice & Stimulus)	(\$570,000)	(\$150,000)		(\$400,000)	(\$340,946)		(\$325,000)	2.70	(\$325,000)	\$0	0.2070
General Fund Operating Budget (Restated)**	\$20,829,234	\$21,498,478	3.21%	\$22,957,026	\$22,481,869		\$23,683,457	3.16%	\$24,466,844	\$783,387	3.31%

\*Per DESE guidelines, Transportation Aid in excess of budget may be held in reserve for one year only, and must be spent in the subsequent fiscal year.

\*\*MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Total Operating Expenditures	\$21,399,234	\$21,648,478	\$23,357,026	\$22,822,815	\$24,008,457	\$24,79	,844	
Plus: Transfer to close Food Service Deficit				\$64,639				
(Less: Choice/Stimulus Used for Operating)	(\$570,000)	(\$150,000)	(\$400,000)	(\$340,946)	(\$325,000)	(\$325	5,000)	
General Fund Expenditures	\$20,829,234	\$21,498,478	\$22,957,026	\$22,546,508	\$23,683,457	\$24,460	6,844	
General Fund Surplus/(Deficit)**	\$21,776	\$58,033	\$4,179	\$300,823	(\$501)			
***Surplus = Available Resources less Actual Expenditures								

School Choice Reserve Fund Balance									
Beginning Reserve Fund Balance	\$1,441,056	\$1,295,513		\$1,505,038	\$1,505,038		\$1,621,389	\$1,621,389	
+Receiving Revenue (annual income)	\$421,638	\$359,525	-14.7%	\$400,000	\$457,297	27.2%	\$325,000	\$325,000	
+Interest Earned	\$2,819	\$0	-100.0%	\$0	\$0	NM	\$0	\$0	
-Annual Spending from Fund****	(\$570,000)	(\$150,000)	-73.7%	(\$400,000)	(\$340,946)	127.3%	(\$325,000)	(\$325,000)	
=Annual Surplus/(Deficit)	(\$145,543)	\$209,525		\$0	\$116,351		\$0		
Ending Reserve Fund Balance	\$1,295,513	\$1,505,038	16.2%	\$1,505,038	\$1,621,389	7.7%	\$1,621,389	\$1,621,389	

<sup>\*\*\*\*</sup>FY-16 School Choice funds used for emergency water line repairs at Memorial School, instead of to fund operating as in prior years



DOE Account Code	Budget Summary	Expended 2013 - 2014	2014-2015 Staffing Level	Expended 2014-2015	2015-2016 Staffing Level	2015-2016 Budget	Expended 2015-2016	2016-2017 Staffing Level	2016-2017 Budget	2017-2018 Staffing Level	2017 - 2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF											
	Superintendent's Office	\$205,506	1.5	\$208,359	1.5	\$219,091	\$212,345	1.5	\$224,318	1.5	\$230,593	2.8%
	Business Office	\$318,453	4.2	\$325,854	4.2	\$334,531	\$334,531	4.2	\$345,310		\$353,943	2.5%
1450	District Technology	\$193,702	2.2	\$196,820	2.2	\$200,532	\$201,138	2.2	\$201,824	2.2	\$207,756	2.9%
2110	Student Services Office	\$210,370	2.5	\$215,026	2.5	\$218,791	\$218,791	2.5	\$222,725	2.5	\$228,292	2.5%
2110	Curriculum Director	\$95,377	0.8	\$96,807	0.8	\$98,440	\$101,090	0.8	\$102,000	0.8	\$104,550	2.5%
2210	Principals/Asst. Principals	\$553,170	5.0	\$554,363	5.0	\$563,781	\$563,781	4.5	\$536,735	4.5	\$551,543	2.8%
2210	School Secretaries	\$235,885	5.0	\$242,405	5.0	\$246,254	\$245,479	5.0	\$250,571	5.0	\$256,772	2.5%
2300	Dept. Heads/Team/Curr. Leaders/PDC	\$101,108		\$101,258		\$113,761	\$103,405		\$116,036		\$118,647	2.3%
2305	Classroom Teachers	\$7,151,311	98.6	\$7,224,069	101.7	\$7,711,745	\$7,652,683	101.9	\$7,980,867	101.6	\$8,190,564	2.6%
	Special Ed Teachers	\$1,664,298	24.1	\$1,733,456	23.9	\$1,775,390	\$1,771,448	25.3	\$1,887,673	=	\$2,002,245	6.1%
	Special Ed Team Chairs	\$173,476	2.0	\$175,129	2.0	\$189,039	\$189,038	2.0	\$184,126	2.0	\$188,269	2.3%
2325	Substitute Teachers	\$211,444		\$172,223		\$210,000	\$179,747		\$180,000		\$161,000	-10.6%
	Teaching Assistants	\$796,624	31.4	\$832,098	30.5	\$778,209	\$769,751	34.8	\$884,670	34.8	\$916,362	3.6%
	Library/Media Coordinators	\$243,667	3.0	\$205,361	2.4	\$202,568	\$202,568	2.4	\$210,339	2.4	\$205,851	-2.1%
2440	SPED,LEP, H&H Tutors	\$88,436		\$88,204		\$123,076	\$129,940		\$135,446		\$168,846	24.7%
	Guidance/Adj. Counselors	\$471,659	6.0	\$468,242	6.2	\$510,873	\$512,971	7.4	\$636,378	7.4	\$646,936	1.7%
2800	Psychologists	\$155,847	2.0	\$226,839	2.0	\$234,658	\$234,658	2.0	\$245,783	2.0	\$254,117	3.4%
	Nurses	\$243,993	3.0	\$250,801	3.0	\$264,367	\$263,531	3.0	\$258,041	3.0	\$270,712	4.9%
	Transportation/Traffic/Emergency/Title IX	\$8,759		\$6,700		\$9,575	\$5,000		\$9,677		\$9,500	-1.8%
	Cafeteria/Recess Aides	\$38,504		\$53,203		\$43,924	\$45,059		\$47,609		\$48,800	2.5%
	Athletics (Office & Coaching Stipends)	\$310,607	2.0	\$316,216	1.5	\$319,088	\$261,598	1.5	\$321,352	1.5	\$324,861	1.1%
	Student Activity Stipends	\$115,439		\$116,147		\$114,435	\$120,810		\$118,551		\$121,218	2.2%
	Custodians	\$437,062	5.0	\$282,112	3.5	\$198,717	\$197,901	3.5	\$229,551	3.5	\$225,668	-1.7%
1 :	Facilities Department	\$106,312	1.5	\$73,824	2.0	\$141,638	\$141,638	2.0	\$158,888	2.0	\$163,097	2.6%
	Negotiations, Longevity & SLBB	\$99,815		\$103,212		\$111,622	\$111,904		\$120,000		\$125,500	4.6%
	Subtotal SALARIES	\$14,230,824	199.8	\$14,268,727	199.9	\$14,934,105	\$14,770,807	206.5	\$15,608,471	206.5	\$16,075,642	3.0%



DOE Account Code	Budget Summary	Expended 2013 - 2014	% Increase	Expended 2014-2015	% Increase	2015-2016 Budget	Expended 2015-2016	% Increase	2016-2017 Budget	% Increase vs. Prior Budget	2017 - 2018 Budget	% Increase vs. Prior Budget
	OPERATING EXPENSES											
	District Admin. Expenses	\$260,560	4.5%	\$190,383	-26.9%	\$309,287	\$236,160	24.0%	\$255,583	-17.4%	\$280.083	9.6%
	Bldg. Instr.Supplies/Equip	\$298,047	4.3%	' '	0.9%		\$329,304	9.5%	\$345,855	5.2%	+,	•
	SPED Admin. Expenses	\$46,368	62.5%		-56.1%			-1.3%	\$28,500	-24.6%		-1.8%
	Bldg. Admin. Expenses	\$49,061	7.0%					1.9%	\$45,600	-0.1%		14.8%
	SPED Contracted Services	\$183,984	11.9%		3.0%		\$310,584	63.9%	\$230,000	-22.8%		13.0%
	Professional Development	\$51,043	6.7%		-3.9%			5.3%	\$50,500	8.0%		0.0%
	New Curriculum Materials	\$84,592						166.4%	\$61,000	-		
	Instructional Technology**	\$119,336	3.5%		83.9%		\$203,621	-7.2%	\$236,267	5.1%		0.0%
	Health Expenses	\$7,263	-27.2%		i :		• ' '	-0.1%	\$7,800	-11.4%		-
	Transportation/Traffic	\$323,534	4.1%		-0.5%		\$300,106	-6.8%	\$367,000	4.6%		1.5%
	SPED Transportation	\$290,264	19.8%		-2.0%		\$246,579	-13.3%	\$300,000	18.8%		•
	Athletics/Student Activities	\$77,463	46.6%		-0.5%		•	-1.6%	\$86,500	-4.2%		20.2%
	Utilities	\$452,453	3.0%	\$482,819	6.7%	\$485,738	\$456,717	-5.4%	\$541,500	11.5%	\$541,500	0.0%
4110	Custodial Supplies	\$69,570	12.4%	\$45,977	-33.9%	\$52,980	\$47,720	3.8%	\$55,977	5.7%	\$57,720	3.1%
4200	Maintenance	\$444,137	-3.0%	\$677,013	52.4%	\$576,066	\$511,967	-24.4%	\$592,600	2.9%	\$592,600	0.0%
5000	Insurance & Other Benefits	\$3,520,983	6.2%	\$3,557,321	1.0%	\$4,226,866	\$3,812,589	7.2%	\$4,304,321	1.8%	\$4,430,000	2.9%
7000	Facility Capital Expense	\$139,930	-32.8%	\$59,531	-57.5%	\$114,187	\$396,476	566.0%	\$104,000	-8.9%	\$105,000	1.0%
9100	SPED Tuition-Out/Summer	\$749,820	-6.0%	\$826,235	10.2%	\$907,305	\$920,693	11.4%	\$786,983	-13.3%	\$873,547	11.0%
	Subtotal OPERATIONS	\$7,168,410	3.5%	\$7,379,750	2.9%	\$8,422,922	\$8,052,009	9.1%	\$8,399,986	-0.3%	\$8,716,202	3.8%
	TOTAL	\$21,399,234		\$21,648,478	1.2%	\$23,357,026	\$22,822,815	5.4%	\$24,008,457	2.8%	\$24,791,844	3.3%
	(Less: Funded Outside of General Fund)	(\$570,000)		(\$150,000)	-73.7%	(\$400,000)	(\$340,946)	127.3%	(\$325,000)		(\$325,000)	
	Plus: General Fund Transfer to close Food	Service Defici	t				\$64,639					
	General Fund Operating Spending	\$20,829,234		\$21,498,478	3.2%	\$22,957,026	\$22,546,508	4.9%	\$23,683,457	3.2%	\$24,466,844	3.3%
	Contribution to fund Memorial Feasibility	\$0		\$0		\$0	\$200,000		\$0		\$0	
	Contribution to Stabilization Fund	\$0		\$0		\$0	\$0		\$0		\$0	
	Total Budgetary Use of Funds	\$20,829,234		\$21,498,478	3.2%	\$22,957,026	\$22,746,508	5.8%	\$23,683,457	3.2%	\$24,466,844	3.3%

<sup>\*</sup>MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



DOE	Memorial	2013-2014		2014-2015		2015-2016			2016-2017		% Increase			% Increase
Account		O.ag	2013 - 2014	Staffing	2014-2015	Staffing	2015-2016	2015-2016	Staffing	2016-2017	vs. Prior	2017-2018	2017-2018	vs. Prior
Code	Elementary	Level	Expended	Level	Expended	Level	Budget	Expended	Level	Budget	Budget	Staffing Level	Budget	Budget
								<u> </u>			ļ			
1	SALARIES - STAFF													
	Principal	1.0	\$114,963	1.0	\$116,687	1.0		\$118,663	1.0	. ,	2.5%		, -	2.5%
	Secretary	1.0	¥ . • ,	1.0	\$50,216	1.0	· · · · ·	\$51,194	1.0	+ - ,	2.5%		+ ,	
	Classroom Teachers		\$1,929,886	27.9	\$1,852,196	1	\$1,829,580			\$1,898,577	3.8%	i	\$1,985,939	4.6%
	Special Ed Teachers*	7.8	\$531,209	7.8	\$472,060	6.1	• ' '	\$460,582	7.5	: ' '	•			
	Special Ed Team Chair	0.6	\$51,631	0.6	\$51,836	0.6	+ ,	\$55,950	0.6	+ - ,	-2.8%		+ , -	
	Substitutes		\$84,778		\$55,135		\$75,000	\$62,569		\$75,000			\$73,000	
1 :	Teaching Assistants	15.7			\$396,185	13.9		\$339,934	12.4		-11.6%	:		*
	Library/Media Coordinator	1.0	\$68,817		\$72,257	1.0		\$76,009	1.0	+-,-				
	Guidance Counselor	0.8	\$48,032	0.8	\$41,701	0.8	• ' '	\$51,454	0.8	+ - ,	5.5%		,	
	Psychologist	1.0	\$65,616		\$68,699	1.0		\$69,362	1.0		:			
	Nurse	1.0	+ /	1.0	\$66,703	1.0		\$67,929	1.0	+,	2.0%			
	Cafeteria/Recess Aides		\$22,038		\$32,925		\$23,417	\$24,205		\$25,000			\$25,625	
	Student Activity Stipends		\$9,352		\$9,495		\$7,410	\$10,309		\$9,216	24.4%	•	\$9,423	2.2%
4110	Custodians	3.5	\$174,365	1.5	\$52,085	0.0	\$0	\$96	0.0	\$3,500			\$0	
	Subtotal SALARIES	62.3	\$3,574,147	58.5	\$3,338,180	52.8	\$3,246,308	\$3,216,842	51.9	\$3,385,808	4.3%	52.2	\$3,554,750	5.0%
	OPERATING EXPENSES							! ! ! !						
2000	Instructional Supplies		\$88,140		\$79,426		\$89,318	\$92,087		\$87,457	-2.1%		\$96,110	9.9%
	Administrative Expenses		\$8.084		\$3,250		\$9,900	\$7,663		\$7.900	-20.2%	:	\$8,700	4
	Instructional Technology		\$31,162		\$59,894		\$46,143	\$46,236		\$54,500		:	\$54,500	
1 :	Utilities		\$126,885		\$128,745		\$128,647	\$117,828		\$160,000	1	:	\$160,000	
	Subtotal OPERATIONS		\$254,272		\$271,315		\$274,008	\$263,814		\$309,857	13.1%	i	\$319,310	:
<u> </u>	TOTAL		00.000.440		40.000.405		00 500 0 10	00 100 0==	<u> </u>	#0.00F.00F	F		00 074 000	4.50
	TOTAL		\$3,828,419		\$3,609,495		\$3,520,316	\$3,480,657		\$3,695,665	5.0%		\$3,874,060	4.8%

<sup>\*</sup>FY-17 Special Ed teacher costs supressed by one-time revolving fund support of \$22K (FTE of 0.3)



DOE Account Code	Essex Elementary	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF									! ! ! !				
2210	Principal	1.0	\$111,269	1.0	\$114,438	1.0	\$116,357	\$116,357	1.0	\$119,228	2.5%	1.0	\$122,172	2.5%
2210	Secretary	1.0	\$49,260	1.0	\$50,216	1.0	\$51,194	\$51,194	1.0	\$52,474	2.5%	1.0	\$53,786	2.5%
2305	Classroom Teachers	18.1	\$1,346,593	17.1	\$1,320,156	17.1	\$1,388,730	\$1,384,320	17.2	\$1,409,286	1.5%	17.2	\$1,468,857	4.2%
2310	Special Ed Teachers	4.3	\$323,468	4.3	\$328,904	4.2	\$310,067	\$307,326	4.4	\$326,127	5.2%	4.4	\$339,277	4.0%
2315	Special Ed Team Chair	0.4	\$34,420	0.4	\$34,557	0.4	\$37,300	\$37,300	0.4	\$36,262	-2.8%	0.4	\$37,078	2.3%
	Substitutes		\$40,882		\$27,750		\$50,000	\$20,893		\$50,000	0.0%	<u> </u>	\$33,000	-34.0%
2330	Teaching Assistants	11.1	\$283,781	10.6	\$267,164	11.4	\$289,925	\$317,993	15.2	\$389,895	34.5%	15.2	\$402,018	3.1%
	Library/Media Coordinator	1.0	\$87,425	1.0	\$88,736	1.0	\$90,292	\$90,292	1.0		2.0%		\$94,170	2.2%
	Guidance Counselor	0.6	\$32,749	0.6	\$34,685	0.6	\$37,045	\$37,045	0.6	\$39,040	5.4%		\$41,447	6.2%
	Psychologist	1.0	\$90,231	1.0	\$91,562	1.0	\$93,138	\$93,138	1.0	\$94,971	2.0%		\$95,574	0.6%
	Nurse	1.0	\$86,051	1.0	\$87,342	1.0	+ , -	\$88,877	1.0	+ - ,	3.6%		\$94,170	2.2%
	Cafeteria/Recess Aides		\$16,466		\$16,279		\$16,344	\$16,756		\$17,500	7.1%		\$17,938	2.5%
	Student Activity Stipends		\$10,523		\$10,829	i !	\$9,784	\$12,460		\$12,139	24.1%	•	\$12,412	2.2%
4110	Custodians	2.5	\$81,437	1.5	\$77,342	1.5	\$77,166	\$76,405	1.5	\$80,062	3.8%	1.5	\$80,976	1.1%
	Subtotal SALARIES	42.0	\$2,594,556	39.5	\$2,549,961	40.2	\$2,656,219	\$2,650,356	44.3	\$2,811,180	5.8%	44.3	\$2,892,875	2.9%
	OPERATING EXPENSES					: : :				: : :	: : :	: :		
2000	Instructional Supplies		\$61,616		\$53,397	! !	\$61,045	\$61,587		\$57,283	-6.2%	! !	\$60,250	5.2%
2210	Administrative Expenses		\$6,209		\$4,773	<u>.</u>	\$4,950	\$5,167		\$6,350	28.3%	<u> </u>	\$4,750	-25.2%
	Instructional Technology		\$23,549		\$48,981	į	\$47,054	\$45,035		\$54,500	15.8%	į	\$54,500	0.0%
4100	Utilities		\$81,545		\$84,639	<u> </u>	\$84,321	\$79,717	•	\$105,500	25.1%	!	\$105,500	0.0%
	Subtotal OPERATIONS	-	\$172,920		\$191,791		\$197,370	\$191,506		\$223,633	13.3%		\$225,000	0.6%
	TOTAL		\$2,767,476		\$2,741,751		\$2,853,589	\$2,841,863		\$3,034,813	6.4%		\$3,117,875	2.7%



DOE Account Code	Manchester-Essex Regional High School	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
1	Principal & Assistant Principal*	2.0	\$218,938	2.0	\$213,618	2.0	\$217,272	\$217,272	1.5	\$177,878	-18.1%	1.5	\$183,825	3.3%
	Secretaries	2.0 2.0	\$95,865					\$99,211				•		-
	Classroom Teachers	32.9	\$2,364,266	•						+ - /				
	Special Ed Teachers	5.0										•		-
	MS/HS Special Ed Team Chair	0.5	\$43,713									•		
	Substitutes	0.0	\$47,652		\$61,735		\$50,000			\$20,000		•	\$20.000	_
	Teaching Assistants	2.4	\$63,053									•	* -,	-
	Library/Media Coordinator	1.0	\$87,425											_
	Guidance Counselors	2.9	\$246,951				, .			+,		•	* -,	
	Adjustment Counselor	0.6	\$44,924		,						30.4%	•	+,	-
	Psychologist**	0.0	\$0		\$33,289					\$37,073		•	+ ,	
	Nurse	1.0	\$86,051	•								•		-
	Athletics	2.0	\$310,607							+ /			+ - ,	
3520	Student Activities Stipends		\$79,842	 	\$79,778		\$81,840	\$81,840		\$80,666	-1.4%	•	\$82,481	2.3%
:	Custodians	3.3	\$181,261	:		•		\$121,400	•		20.1%	•		-
	Subtotal SALARIES	55.6	\$4,208,469	54.3	\$4,284,509	53.9	\$4,448,263	\$4,371,841	56.0	\$4,677,273	5.1%	56.0	\$4,778,388	2.2%
	OPERATING EXPENSES													
2000	Instructional Supplies	:	\$82,981		\$88,657		\$89,525	\$96,910	:	\$103,862	16.0%	•	\$101,600	-2.2%
:	Administrative Expenses	<u> </u>	\$25,565		\$23,328	:	\$20,720		:	\$20,770		:	\$24,301	•
	Instructional Technology		\$40,588		\$62,431		\$72,740			\$53,633			\$53,633	•
	Athletic Supplies & Services	***	\$31,659		\$32,015		\$35,201			\$33,500		•	\$46,000	
	Student Activities	****	\$40,721	:	\$40,027		\$45,000			\$45,000			\$45,000	
	Utilities		\$244,023		\$269,434		\$272,770			\$276,000			\$276,000	
	Subtotal OPERATIONS		\$465,537		\$515,891		\$535,956			\$532,765		•	\$546,534	
			Ţ, <b>50</b> ;		<b>40.0,00</b> .		<b>‡</b> 222, <b>300</b>	<b>45.1., 100</b>		<del>+</del> + + + + + + + + + + + + + + + + + +	5.070		<b>45.5,30</b> 4	,
	TOTAL		\$4,674,006		\$4,800,401		\$4,984,219	\$4,889,331		\$5,210,038	4.5%		\$5,324,922	2.2%

<sup>\*</sup>HS Assistant Principal split 50/50 with Athletics beginning in FY17

<sup>\*\*0.5</sup> Full-Time Equivalent Psychologist funded outside of budget via federal grant, prior to FY-16

<sup>\*\*\*\$12</sup>K increase to General Fund Athletics budget in FY18 to keep Athletics Revolving Fund spending in line with user fees



DOE Account Code	Manchester-Essex Regional Middle School	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
2210	Principal	1.0	\$108,000	1.0	\$109,620	1.0	\$111,489	\$111,489	1.0	\$118,000	5.8%	1.0	\$120,875	2.4%
2210	Secretaries	1.0	\$40,574	1.0	\$42,196	1.0	\$42,155	\$42,155	1.0	\$41,431	-1.7%	1.0	\$42,467	2.5%
2305	Classroom Teachers	20.7	\$1,510,567	20.7	\$1,611,192	24.4	\$1,880,807	\$1,848,335	24.4	\$1,893,200	0.7%	24.1	\$1,880,422	-0.7%
2310	Special Ed Teachers	6.5	\$471,697	7.0	\$573,536	8.4	\$625,273	\$624,073	7.7	\$591,505	-5.4%	7.7	\$616,460	4.2%
2315	MS/HS Special Ed Team Chair	0.5	\$43,713	0.5	\$44,368	0.5	\$47,894	\$47,894	0.5	\$46,736	-2.4%	0.5	\$47,787	2.2%
2325	Substitutes		\$38,132		\$27,603		\$35,000	\$44,920		\$35,000	0.0%		\$35,000	0.0%
2330	Teaching Assistants	3.6	\$92,133	3.6	\$114,612	4.0	\$98,123	\$82,477	5.0	\$119,639	21.9%		\$128,678	
	Guidance Counselors	1.1	\$99,003	1.1	\$91,664	1.0	\$93,736	\$93,736	2.0	\$185,264	97.6%		\$191,148	
2800	Psychologist*	0.0	\$0	0.0	\$33,289	0.5	\$37,033	\$37,033	0.5	\$37,073	0.1%		\$38,429	
	Cafeteria/Recess Aides		\$0		\$3,999		\$4,163	\$4,098		\$5,109	22.7%	:	\$5,237	2.5%
3520	Student Activities Stipends		\$15,722		\$16,045		\$15,401	\$16,201		\$16,530	7.3%		\$16,902	2.2%
	Subtotal SALARIES	34.4	\$2,419,541	34.9	\$2,668,124	40.8	\$2,991,074	\$2,952,411	42.1	\$3,089,486	3.3%	41.8	\$3,123,405	1.1%
	OPERATING EXPENSES													
2000	Instructional Supplies		\$50,275		\$50,136		\$64,000	\$55,949		\$72,253	12.9%		\$79,493	10.0%
1 :	Administrative Expenses		\$9,202		\$7,062		\$10,080	\$4,126		\$10,580	5.0%		\$14,580	37.8%
	Instructional Technology		\$24,036		\$48,189		\$38,942	\$39,360		\$53,633	37.7%		\$53,633	1
3520	Student Activities		\$5,083		\$5,010		\$10,127	\$9,601		\$8,000	-21.0%		\$13,000	62.5%
	Subtotal OPERATIONS		\$88,597		\$110,397		\$123,149	\$109,036		\$144,466	17.3%		\$160,706	11.2%
	TOTAL		<b>#0.500.400</b>		<b>*0.770.504</b>	<u> </u>	<b>*</b> 0.444.000	<b>*** *** ***</b>	<u> </u>	<b>\$0.000.050</b>	0.00/	<u> </u>	<b>*</b> 0.004.444	4.00/
	TOTAL		\$2,508,138		\$2,778,521		\$3,114,223	\$3,061,448		\$3,233,952	3.8%		\$3,284,111	1.6%

<sup>\*0.5</sup> Full-Time Equivalent Psychologist funded outside of budget via federal grant, prior to FY-16



L														
DOE Account Code	District Administration	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF								i ! !					
			<b>#0.077</b>		<b>CO.COO</b>		<b>#</b> 40 000	<b>#0.054</b>		<b>#</b> 40.000	0.00/		\$10.000	0.00/
	School Committee Secretary Superintendent	1.0	\$2,877 \$173,500	1.0	\$2,690 \$176,103	1.0	\$10,000 \$178,970	\$3,254 \$178,970	1.0	\$10,000 \$183,444	0.0% 2.5%			0.0% 3.0%
	Superintendent's Secretary	0.5	\$29,128	0.5	\$29,566	0.5	\$30,121	\$30,121	0.5		•		\$31.646	2.5%
	Business Manager	1.0	\$126,000	1.0	\$127,890	1.0	\$130.033	\$130,033	1.0	\$135,700			\$139.093	
	Treasurer	0.2	\$22,853	0.2	\$23,196	0.2	\$23,769	\$23,769	0.2		2.5%		\$24,972	2.5%
	Business Office	3.0	\$169,600	3.0	\$174,768	3.0	\$180,729	\$180,729	3.0	\$185,247	•		\$189,878	2.5%
	Network Administrator*	1.0	\$93,093	1.0	\$94,709	1.0	\$96,571	\$96,571	1.0	\$95,953	-0.6%		\$98,834	3.0%
1	Computer Technician*	1.0	\$76,765	1.0	\$77,909	1.0	\$79,351	\$79,295	1.0	\$80,371	1.3%	•	\$82,784	3.0%
1430	Computer recommend	1.0	ψ10,100	1.0	ψ11,000	1.0	ψ/ 0,00 1	Ψ75,250	1.0	φου,στι	1.070	1.0	ψ02,704	0.070
	Subtotal SALARIES	7.7	\$693,816	7.7	\$706,831	7.7	\$729,544	\$722,743	7.7	\$745,953	2.2%	7.7	\$766,154	2.7%
	OPERATING EXPENSES								<u>:</u>					
1000	Administrators' Prof. Dev.		\$7,823		\$9,894		\$10,000	\$11,580	i !	\$10,000	0.0%		\$11,000	10.0%
1110	School Committee Expenses		\$14,203		\$11,084		\$21,000	\$12,048	<u>.</u>	\$19,000	-9.5%		\$16,000	-15.8%
1210	Office Supplies & Postage		\$6,659		\$6,786		\$7,500	\$7,447	<u> </u>	\$7,500	0.0%		\$7,500	0.0%
1210	Supt. Contracted Services		\$64,695		\$59,640		\$65,000	\$83,453		\$65,000	0.0%		\$80,000	23.1%
1410	Admin. Software & Support		\$55,519		\$50,601		\$56,250	\$70,771		\$63,250	12.4%		\$57,750	-8.7%
	Legal Services		\$67,656		\$5,133		\$70,000	\$11,141	:	\$48,000	-31.4%		\$65,000	35.4%
1 :	Technology Equipment		\$39,033		\$42,153		\$73,276	\$33,955	•	\$36,833	-49.7%		\$36,833	0.0%
	Essex Regional Retirement		\$426,747		\$456,811		\$494,914	\$494,914		\$582,125	17.6%		\$600,000	3.1%
	Health & Life Insurance	**	\$2,189,574	*	\$2,113,334	*	\$2,374,932	\$1,974,836	*	\$2,166,577	-8.8%	*	\$2,128,000	-1.8%
5250	Health & Life Insurance -Retirees		\$524,015		\$558,858		\$593,691	\$593,692	}	\$727,027	22.5%		\$862,941	18.7%
5250	OPEB Trust Contribution		\$0		\$50,000		\$350,000	\$349,544	!	\$417,059	19.2%		\$417,059	0.0%
5260	Medicare Expense		\$207,014		\$208,735		\$223,871	\$215,660	!	\$225,533	0.7%		\$234,000	3.8%
5200	Other Insurance		\$173,633		\$169,583		\$189,458	\$183,943	İ	\$186,000	-1.8%		\$188,000	1.1%
	Subtotal OPERATIONS		\$3,776,573		\$3,742,612		\$4,529,891	\$4,042,984		\$4,553,904	0.5%		\$4,704,083	3.3%
							, ,		<u> </u>		:		•	
	TOTAL		\$4,470,389		\$4,449,443		\$5,259,436	\$4,765,727		\$5,299,857	0.8%		\$5,470,237	3.2%

<sup>\*</sup>Actual FY18 increase for Network Administrator & Computer Technician is 2.5%. FY-17 budget needs to be corrected.

<sup>\*\*</sup>Funded in portion outside of the General Fund, via School Choice Funds. See revenue summary for additional detail.



DOE Account Code	Facilities	2013-2014 Staffing Level	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017- 2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF		•					•						
	Facilities Manager*	1.0	\$87,209	•	\$72,551	1.0	\$84,625	; · · ·	i	\$100,450			\$103,198	
	Maintenance Technician**	0.0	\$0		\$0		\$57,013		11	\$58,438			\$59,899	
	Facilities Secretary	0.5	\$19,103		\$1,273	•	\$0	, , , ,		\$0		0.0	\$0	
	Subtotal SALARIES  OPERATING EXPENSES	1.5	\$106,312	1.5	\$73,824	2.0	\$141,638	\$141,638	2.0	\$158,888	12.2%	2.0	\$163,097	2.6%
4110	Custodial Supplies		\$69,570		\$45,977		\$52,980	\$47,720		\$55,977	5.7%		\$57,720	3.1%
4200	Bldg & Grds Maintenance-Memorial		\$78,152		\$105,473		\$64,430	\$44,691		\$78,500	21.8%		\$78,500	0.0%
4200	Bldg & Grds Maintenance-Essex		\$66,692		\$75,723		\$49,105	\$37,173		\$60,500	23.2%		\$60,500	0.0%
4200	Bldg & Grds Maintenance-MERHS		\$87,397		\$214,209	! !	\$95,319	\$101,553		\$116,000	21.7%		\$116,000	0.0%
	Contracted Services***		\$211,896		\$281,607		\$367,212	\$328,550		\$337,600	-8.1%		\$337,600	0.0%
4220	Capital Repairs****		\$139,930		\$59,531	i !	\$114,187	\$396,476		\$104,000	-8.9%		\$105,000	1.0%
	Subtotal OPERATIONS		\$653,638		\$782,521		\$743,232	\$956,163		\$752,577	1.3%		\$755,320	0.4%
	TOTAL		\$759,950		\$856,345		\$884,870	\$1,097,801		\$911,465	3.0%		\$918,417	0.8%

<sup>\*</sup>Actual FY18 increase for Facilities Manager is 2.5%. FY-17 budget needs to be corrected.

<sup>\*\*</sup>New Maintenance Technician position funded in FY-16 via savings from outsourcing of custodial services (see below)

<sup>\*\*\*</sup>FY-15 increase in contracted service relates to outsourcing of 4.0 FTE night-time custodial positions.

<sup>\*\*\*\*</sup>FY16 Capital Repairs include \$340,946 funded outside of General Fund by School Choice revenues, to cover emergency repairs to water service line at Memorial School



DOE Account Codes	Non-Instructional Services	2013-2014 Staffing Level	2013 - 2014 Expended	2014- 2015 Staffing Level	2014-2015 Expended	2015- 2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016- 2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
1	Title IX Coordinator		\$5,000		\$5,000		\$5,075	\$5,000		\$5,177	2.0%		\$5,000	-3.4%
	Nurse Substitutes		\$5,562		\$9,414		\$18,684	\$17,848		\$6,000	:	:	\$13,000	116.7%
3600	Emergency Response Liaison		\$0		\$0		\$0			\$0				
5500	Crossing Guards		\$3,759		\$1,700		\$4,500	\$0		\$4,500	0.0%	i ! !	\$4,500	0.0%
	Subtotal SALARIES	0.0	\$14,321	0.0	\$16,114	0.0	\$28,259	\$22,848	0.0	\$15,677	-44.5%	0.0	\$22,500	43.5%
	OPERATING EXPENSES													
3200	School Physician		\$3,000		\$2,500		\$3,000	\$3,000		\$3,000	0.0%	i ! !	\$3,000	0.0%
3200	Nurses' Professional Development		\$225		\$0		\$232	\$232		\$500	115.4%		\$500	0.0%
	Nurses' Supplies		\$4,263		\$5,015		\$5,800	\$4,511		\$4,800	:		\$4,800	:
	Transportation Contracted Services		\$295,691		\$298,451		\$319,300	\$268,974		\$335,000	i	:	\$335,000	:
	Transportation Maint. & Supplies		\$26,518		\$21,102		\$30,000	\$28,470		\$30,000	ī	ì	\$33,000	•
	School Security Contracted		\$1,325		\$2,280		\$1,500			\$2,000	<u> </u>		\$4,500	
	Subtotal OPERATIONS		\$331,022		\$329,348		\$359,832	\$307,848		\$375,300	4.3%		\$380,800	1.5%
	TOTAL		\$345,343		\$345,462		\$388,091	\$330,696		\$390,977	0.7%		\$403,300	3.2%



Signature   Sign	DOE Account Codes	District-Wide Instructional Services	2013-2014 Staffing Level	2013-2014 Adjusted Budget	2013 - 2014 Expended	2014- 2015 Staffing Level	2014-2015 Expended	2015- 2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	Ottairing	2016-2017 Budget	% Increase vs. Prior Budget	2017- 2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
OPERATING EXPENSES         \$4,500         \$4,971         \$5,092         \$6,261         \$5,765         \$6,000	2210 2300 2300 2300 2300 2440 2440	Curriculum & Instructional Technology Direct Substitute Building Secretaries Dept. Heads/Team/Curr Leaders Cohort Coaches Prof. Dvlpmt Committee/MERSD-U Longevity ELL Coordinator Tutors (LEP,504, H&H, etc.) Sick Leave Buy Back		\$1,500 \$82,853 \$8,702 \$16,564 \$71,400 \$48,032 \$38,000 \$20,000	\$713 \$83,608 \$8,704 \$8,796 \$78,560 \$48,430 \$6,823		\$2,475 \$86,424 \$8,836 \$5,998 \$83,212 \$0 \$65,697 \$20,000		\$2,500 \$87,728 \$8,968 \$17,065 \$90,622 \$66,554 \$19,642 \$20,000	\$1,725 \$87,249 \$8,836 \$7,320 \$89,624 \$66,554 \$23,325 \$20,000		\$2,500 \$89,483 \$9,147 \$17,406 \$100,000 \$70,166 \$27,000 \$20,000	0.0% 2.0% 2.0% 2.0% 10.3% 5.4% 37.5% 0.0%	1.0	\$2,500 \$91,496 \$9,353 \$17,798 \$103,000 \$71,745 \$42,000 \$20,000	2.3% 2.2% 2.3% 3.0% 2.3% 55.6% 0.0%
TOTAL \$551,772 \$517,901 \$479,824 \$578,407 \$577,904 \$603,202 4.3% \$631,580	2350 2400 2440	OPERATING EXPENSES Curriculum Development Office Technology Staff Development Curriculum/Technology Small Capital Tutor Supplies District Wide Professional Development Subtotal OPERATIONS		\$4,500 \$5,000 \$101,000 \$0 \$35,000 <b>\$145,500</b>	\$4,971 \$0 \$84,592 \$1,410 \$50,818 <b>\$141,790</b>	1.8	\$5,092 \$3,335 \$32,008 \$0 \$45,739 <b>\$86,174</b>	2.0	\$6,261 \$0 \$85,978 \$2,500 \$46,540 <b>\$141,279</b>	\$5,765 \$0 \$85,268 \$2,162 \$51,434 \$144,629	2.0	\$6,000 \$5,000 \$81,000 \$3,000 \$45,000 \$140,000	-4.2% NM -5.8% 20.0% -3.3% <b>-0.9%</b>		\$6,000 \$5,000 \$81,000 \$3,500 \$45,000 \$140,500	0.0% 0.0% 16.7% 0.0% <b>0.4%</b>



DOE Account Codes	Student Services/ Special Education*	2013-2014 Staffing Level	2013-2014 Adjusted Budget	2013 - 2014 Expended	2014-2015 Staffing Level	2014-2015 Budget	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Budget	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	% Increase vs. Prior Budget	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget
2100 2100 2300	SALARIES - STAFF Student Services Director Student Services Secretary Student Services Data Admin Special Education Extended Services Special Education Tutors	1.0 1.0 0.5	\$122,985 \$58,257 \$29,128 \$2,500 \$12,000	\$122,985 \$58,257 \$29,128 \$12,219 \$20,964	1.0 1.0 0.5	\$124,830 \$59,131 \$29,566 \$12,000 \$12,180	\$126,330 \$59,131 \$29,566 \$10,594 \$11,914	1.0 1.0 0.5	\$128,427 \$60,243 \$30,121 \$0 \$36,880	\$128,427 \$60,243 \$30,122 \$3,834 \$36,227	1.0 1.0 0.5	\$130,101 \$61,749 \$30,875 \$14,280 \$24,000	1.3% 2.5% 2.5% NM -34.9%	1.0 0.5	\$133,353 \$63,293 \$31,646 \$14,601 \$40,500	2.5% 2.5% 2.5% 2.2% 68.8%
	Subtotal SALARIES	2.5	\$224,870	\$243,553	2.5	\$237,706	\$237,534	2.5	\$255,671	\$258,852	2.5	\$261,005	2.1%	2.5	\$283,393	8.6%
2100 2100 2300 2300 2400 2720 3300	OPERATING EXPENSES Legal Fees Administrative Expenses & Travel Contracted Services (OT/PT, Speech, etc.) Summer Program SPED Equipment & Instructional Supplies Special Education Testing SPED/McKinney Vento Transportation Tuition Out & Contingency** Subtotal OPERATIONS	**	\$22,000 \$7,900 \$220,000 \$76,500 \$17,800 \$6,500 \$267,550 \$720,346 \$1,338,596	\$40,100 \$6,268 \$183,984 \$68,957 \$6,981 \$6,643 \$290,264 \$680,863 \$1,284,060		\$22,000 \$8,200 \$220,000 \$76,500 \$17,900 \$6,500 \$300,000 \$884,594 \$1,535,694	\$15,777 \$4,568 \$189,456 \$65,237 \$23,610 \$5,616 \$284,440 \$760,998 \$1,349,701		\$30,000 \$7,800 \$298,000 \$69,743 \$16,000 \$6,500 \$252,599 \$837,563 \$1,518,204	\$16,200 \$3,873 \$310,584 \$69,743 \$14,447 \$6,162 \$246,579 \$850,950 <b>\$1,518,538</b>		\$22,000 \$6,500 \$230,000 \$85,000 \$15,900 \$6,100 \$300,000 \$701,983 \$1,367,483	-26.7% -16.7% -22.8% -0.6% -6.2% 18.8% -16.2% -9.9%		\$22,000 \$6,000 \$260,000 \$85,000 \$24,400 \$8,000 \$290,000 \$788,547 \$1,483,947	0.0% -7.7% 13.0% 0.0% 53.5% 31.1% -3.3% 12.3% 8.5%
	TOTAL		\$1,563,466	\$1,527,613		\$1,773,400	\$1,587,236		\$1,773,876	\$1,777,390		\$1,628,488	-8.2%		\$1,767,340	8.5%

<sup>\*</sup>Special Education instructional staff budgeted at individual school level

 Grant Funded Tuitions
 2013-2014
 2014-2015
 2015-2016
 2016-2017
 2017-2018

 Grant Funded Tuitions
 \$387,645
 \$421,000
 \$150,000
 \$155,000
 \$162,011

<sup>\*\*</sup>Each year's Tuition Out line excludes tuitions funded by grants (Circuit Breaker, IDEA, ARRA) outside General Fund budget as follows:



									%		
									Increase		% Increase
	2013 - 2014	%	2014-2015	%	2015-2016	2015-2016	%	2016-2017	vs. Prior	2017-2018	vs. Prior
Total Spending	Expended	Increase	Expended	Increase	Budget	Actual	Increase	Budget	Budget	Budget	Budget
Memorial Elementary	\$3,828,419	5.18%	\$3,609,495	-5.72%	\$3,520,316	\$3,480,657	-3.57%	\$3,695,665	4.98%	\$3,874,060	4.83%
Essex Elementary	\$2,767,476	1.73%	\$2,741,751	-0.93%	\$2,853,589	\$2,841,863	3.65%	\$3,034,813	6.35%	\$3,117,875	2.74%
High School	\$4,674,006	2.92%	\$4,800,401	2.70%	\$4,984,219	\$4,889,331	1.85%	\$5,210,038	4.53%	\$5,324,922	2.21%
Middle School	\$2,508,138	11.00%	\$2,778,521	10.78%	\$3,114,223	\$3,061,448	10.18%	\$3,233,952	3.84%	\$3,284,111	1.55%
Administration & Employee Benefits	\$4,470,389	5.85%	\$4,449,443	-0.47%	\$5,259,436	\$4,765,727	7.11%	\$5,299,857	0.77%	\$5,470,237	3.21%
Facilities	\$759,950	-6.68%	\$856,345	12.68%	\$884,870	\$1,097,801	28.20%	\$911,465	3.01%	\$918,417	0.76%
Non-Instructional Services	\$345,343	2.04%	\$345,462	0.03%	\$388,091	\$330,696	-4.27%	\$390,977	0.74%	\$403,300	3.15%
District-Wide Instruction	\$517,901	-0.86%	\$479,824	-7.35%	\$578,407	\$577,904	20.44%	\$603,202	4.29%	\$631,580	4.70%
Student Services*	\$1,527,613	3.20%	\$1,587,236	3.90%	\$1,773,876	\$1,777,390	11.98%	\$1,628,488	-8.20%	\$1,767,340	8.53%
TOTAL	\$21,399,234	4.18%	\$21,648,478	1.16%	\$23,357,026	\$22,822,815	5.42%	\$24,008,457	2.79%	\$24,791,844	3.26%
(Less: Funded Outside of General Fund)	(\$570,000)		(\$150,000)		(\$400,000)	(\$340,946)	127.30%	(\$325,000)	-18.75%	(\$325,000)	0.00%
Plus: General Fund Transfer to close Food	Service Deficit					\$64,639					
General Fund Operating Spending*	\$20,829,234	1.41%	\$21,498,478	3.21%	\$22,957,026	\$22,546,508	4.87%	\$23,683,457	3.16%	\$24,466,844	3.31%

<sup>\*</sup>Student Services instructional staff budgeted within individual school totals

<sup>\*</sup>MERSD Budget reformatted to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Salaries	\$14,230,824	4.54%	\$14,268,727	0.27%	\$14,934,105	\$14,770,807	3.13% \$15,608,471	4.52% \$16,075,642	2.99%
Expenses	\$6,598,410	-4.74%	\$7,229,750	9.57%	\$8,022,922	\$7,775,702	13.40% \$8,074,986	0.65% \$8,391,202	3.92%
Total	\$20,829,234	1.41%	\$21,498,478	3.21%	\$22,957,026	\$22,546,508	6.50% \$23,683,457	3.16% \$24,466,844	3.31%

### Enrollment as of Oct. 1, 2016

Students by School	Pre-K	K	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	PG	Total
Memorial	12	41	39	51	66	79	73									361
Essex		29	28	37	46	43	42									225
Middle School								124	132	131						387
MERHS											115	103	98	109		425
Total Students	12	70	67	88	112	122	115	124	132	131	115	103	98	109	0	1,398
Sub-Total: Resident Stude	nts															
Manchester	7	42	39	48	68	78	72	68	85	83	70	59	53	66	0	838
Essex	5	26	28	37	43	44	43	49	44	45	32	33	32	35	0	496
Total Resident Students	12	68	67	85	111	122	115	117	129	128	102	92	85	101	0	1,334
Sub-Total: School Choice S	Students															
Memorial				3	1											4
Essex		2														2
Middle School								7	3	3						13
MERHS											13	11	13	8		45
Total School Choice	0	2	0	3	1	0	0	7	3	3	13	11	13	8	0	64
Resident + Choice Students	12	70	67	88	112	122	115	124	132	131	115	103	98	109	0	1,398
SPED Tuition-Out																
Manchester						1	2	1	2		1		1	3		11
Essex							1			1				2	2	6
School Choice																0
Total	0	0	0	0	0	1	3	1	2	1	1	0	1	5	2	17
											In-	-District	SPEI	D Tuition	n Out	Total
Manchester												838	+	11	=	849
Essex												496	+	6	=	502
School Choice												64	+	0	=	64
Total												1,398		17		1,415

									En	rollme	ent His	story*								
																Growth	School	School	Resident	Resident
School Year	Pre-K	K	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	Total	Rate	Choice In	Choice Out	Total	Growth
2000-01	0	88	99	107	99	94	101	113	120	91	102	83	91	78	1,266		119.5	73.6	1,147	
2001-02	0	84	92	98	108	100	99	97	109	120	96	94	76	85	1,258	-0.6%	133.0	64.8	1,125	-1.9%
2002-03	0	94	88	101	105	110	97	89	92	106	99	85	96	74	1,236	-1.7%	120.7	60.5	1,115	-0.9%
2003-04	0	83	98	90	97	104	104	91	89	94	100	98	91	87	1,226	-0.8%	137.3	48.7	1,089	-2.4%
2004-05	0	87	100	102	100	98	106	104	91	90	106	94	99	91	1,268	3.4%	149.7	36.0	1,118	2.7%
2005-06	9	90	90	99	108	105	103	105	107	93	104	101	96	98	1,308	3.2%	144.1	29.3	1,164	4.1%
2006-07	10	88	94	92	107	109	110	102	103	106	101	95	99	99	1,315	0.5%	144.3	30.3	1,171	0.6%
2007-08	19	92	92	96	107	112	110	111	109	106	114	100	98	94	1,360	3.4%	148.0	22.1	1,212	3.5%
2008-09	19	100	106	97	98	106	115	113	106	107	107	109	102	97	1,382	1.6%	142.0	13.5	1,240	2.3%
2009-10	40	109	101	110	104	100	107	122	116	109	117	110	110	102	1,457	5.4%	125.0	13.2	1,332	7.4%
2010-11	34	110	116	115	116	108	108	110	127	113	123	113	116	109	1,518	4.2%	121.0	10.0	1,397	4.9%
2011-12	35	99	112	124	122	122	113	109	118	125	121	126	110	113	1,549	2.0%	111.0	7.6	1,438	2.9%
2012-13	26	106	108	116	129	126	126	117	112	116	125	125	116	114	1,562	0.8%	96.0	9.2	1,466	1.9%
2013-14	20	99	115	109	113	130	130	126	119	110	118	116	115	112	1,532	-1.9%	80.0	11.5	1,452	-1.0%
2014-15	19	81	108	117	116	117	133	132	124	120	101	111	115	113	1,507	-1.6%	74.0	11.0	1,433	-1.3%
2015-16	17	62	84	106	119	115	121	133	132	119	111	99	108	115	1,441	-5.9%	70.0	11.0	1,371	-5.6%
2016-17	12	70	67	88	112	122	115	124	132	131	115	103	98	109	1,398	-7.2%	64.0	11.0	1,334	-6.9%

<sup>\*</sup>All enrollments as of October 1st, per DESE certification process.

#### **FY-18 BUDGETED TEACHER FTE DISPERSION**

#### **FY-18 SALARY SCHEDULE**

2.25%

Step	В	M B+45	M+15	CAGS MM M+30	CAGS+15 MM+15 M+45	PhD/EdD CAGS+30 MM+30G MMG MM+30 M+60	Total
1							0.0
2	1.9	0.8					2.7
3	0.4	1.0					1.4
4		3.0		1.0			4.0
5		3.0	1.0	0.6			4.6
6		3.0		1.6			4.6
7		4.0	1.0	1.8			6.8
8	1.0	2.0	2.0	1.0		1.0	7.0
9	1.0	4.0	2.0	1.0	1.0	1.0	10.0
10	1.0	1.8	3.0	1.6			7.4
11		2.0		1.0			3.0
12		5.5	0.5	1.9	1.0	1.0	9.9
13	1.0	3.0	2.0		1.0		7.0
14	1.0	1.0	1.0	3.0	3.0	1.0	10.0
15	2.0	17.3	6.0	21.0	8.7	17.0	72.0
Total	9.3	51.4	18.5	35.5	14.7	21.0	150.5

						PhD/EdD
						CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
		M		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$45,039	\$50,750	\$53,542	\$56,333	\$57,742	\$58,814
2	\$46,715	\$53,083	\$55,984	\$58,882	\$60,292	\$61,392
3	\$48,390	\$55,415	\$58,425	\$61,430	\$62,841	\$63,969
4	\$50,067	\$57,749	\$60,866	\$63,980	\$65,390	\$66,547
5	\$51,741	\$60,080	\$63,305	\$66,530	\$67,938	\$69,126
6	\$53,415	\$62,414	\$65,748	\$69,078	\$70,488	\$71,703
7	\$54,870	\$64,747	\$68,188	\$71,629	\$73,038	\$74,280
8	\$56,767	\$67,079	\$70,629	\$74,176	\$75,585	\$76,858
9	\$59,001	\$69,412	\$73,070	\$76,725	\$78,135	\$79,435
10	\$61,237	\$71,745	\$75,511	\$79,273	\$80,683	\$82,015
11	\$63,470	\$74,078	\$77,952	\$81,487	\$83,234	\$84,591
12	\$65,706	\$76,408	\$80,393	\$84,373	\$85,782	\$87,170
13	\$67,938	\$78,743	\$82,832	\$86,921	\$88,332	\$89,749
14	\$70,174	\$81,078	\$85,273	\$89,472	\$90,881	\$92,325
15	\$70,847	\$81,748	\$85,944	\$92,695	\$94,170	\$95,574

### **Full-Time Equivalent Staff**

 Memorial
 39.8

 Essex
 27.6

 HS
 47.1

 MS
 36.1

 Total\*
 150.5

<sup>\*</sup>Includes 4.4 grant funded FTEs that are not included in General Fund Budget

### **FY-16 SALARY SCHEDULE**

1.5% + \$225

						PhD/EdD CAGS+30 MM+30G
				CAGS	CAGS+15	MMG
		M		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$43,184	\$48,660	\$51,337	\$54,013	\$55,364	\$56,392
2	\$44,791	\$50,897	\$53,678	\$56,457	\$57,809	\$58,864
3	\$46,397	\$53,133	\$56,019	\$58,900	\$60,253	\$61,334
4	\$48,005	\$55,371	\$58,360	\$61,345	\$62,697	\$63,807
5	\$49,610	\$57,606	\$60,698	\$63,790	\$65,140	\$66,279
6	\$51,216	\$59,844	\$63,040	\$66,233	\$67,585	\$68,750
7	\$52,611	\$62,080	\$65,380	\$68,679	\$70,030	\$71,221
8	\$54,429	\$64,317	\$67,721	\$71,122	\$72,473	\$73,693
9	\$56,572	\$66,554	\$70,061	\$73,566	\$74,918	\$76,164
10	\$58,715	\$68,790	\$72,401	\$76,009	\$77,361	\$78,637
11	\$60,856	\$71,027	\$74,742	\$78,131	\$79,806	\$81,108
12	\$63,000	\$73,262	\$77,082	\$80,898	\$82,249	\$83,580
13	\$65,140	\$75,500	\$79,421	\$83,341	\$84,694	\$86,053
14	\$67,284	\$77,739	\$81,762	\$85,787	\$87,138	\$88,523
15	\$67,929	\$78,381	\$82,405	\$88,877	\$90,292	\$91,638

### FY-17 SALARY SCHEDULE\*

2.00%

		2.00 /6				
		М		CAGS MM	CAGS+15 MM+15	PhD/EdD CAGS+30 MM+30G MMG MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$44,048	\$49,633	\$52,364	\$55,093	\$56,471	\$57,520
2	\$45,687	\$51,915	\$54,752	\$57,586	\$58,965	\$60,041
3	\$47,325	\$54,196	\$57,139	\$60,078	\$61,458	\$62,561
4	\$48,965	\$56,478	\$59,527	\$62,572	\$63,951	\$65,083
5	\$50,602	\$58,758	\$61,912	\$65,066	\$66,443	\$67,605
6	\$52,240	\$61,041	\$64,301	\$67,558	\$68,937	\$70,125
7	\$53,663	\$63,322	\$66,688	\$70,053	\$71,431	\$72,645
8	\$55,518	\$65,603	\$69,075	\$72,544	\$73,922	\$75,167
9	\$57,703	\$67,885	\$71,462	\$75,037	\$76,416	\$77,687
10	\$59,889	\$70,166	\$73,849	\$77,529	\$78,908	\$80,210
11	\$62,073	\$72,448	\$76,237	\$79,694	\$81,402	\$82,730
12	\$64,260	\$74,727	\$78,624	\$82,516	\$83,894	\$85,252
13	\$66,443	\$77,010	\$81,009	\$85,008	\$86,388	\$87,774
14	\$68,630	\$79,294	\$83,397	\$87,503	\$88,881	\$90,293
15	\$69,288	\$79,949	\$84,053	\$90,655	\$92,098	\$93,471

## Town Assessment - Apportionment Formula (by Regional Agreement) Certified by MERSD Treasurer in March 2017

Less: State Aid & Other Local Assessments Required to Fund FY-18 Budget	(\$3,059,838 \$21,407,006
Total FY-18 Expense Budget	\$24,466,844
Total Funding: State Aid & Other	\$3,059,838
Sub-Total - Other Revenues/Funding	\$68,000
Use of Excess & Deficiency	\$0
Contribution to Stabilization	\$0
Medicaid Reimbursement	\$35,000
Other Miscellaneous	\$28,000
Bank Interest	\$5,000
Other Revenues	
Sub-Total - State Aid	\$2,991,838
(Less: Choice Sending Tuition)	(\$60,000
Transportation Aid	\$125,000
Chapter 70	\$2,926,838
State Aid	

2. Local Assessment Breakdown: Instructional & Non-Instructional Cos	ts	
FY-18 Instructional Spending	\$15,388,701	62.89614%
FY-18 Non-Instructional Spending	\$9,078,143	37.10386%
Total FY-18 Budget: Instructional & Non-Instructional Spending	\$24,466,844	100.00000%
FY-18 Local Assessments (from Part 1, above)	\$21,407,006	% of Total
Instructional Portion	\$13,464,181	62.89614%
Non-Instructional Portion	\$7,942,825	37.10386%
Total Operating Assessment: Instructional & Non-Instructional	\$21,407,006	100.00%

A. Instructional Portion	nt)	
25% Apportioned Based on Equalized Property Valuations (EQV)	\$3,366,045	25.00%
75% Apportioned Based on Student Enrollment	\$10,098,136	75.00%
Total Instructional Portion	\$13,464,181	100.00%
Average EQV: Latest at time of FY-16 to FY-18 Budgets		
Manchester	\$2,315,711,367	74.69%
Essex	\$784,822,700	25.31%
Combined Average EQV, FY-16 to FY-18	\$3,100,534,067	100.00%
Manchester: EQV-Based Instructional Apportionment	\$2,514,015	74.69%
Essex: EQV-Based Instructional Apportionment	\$852,030	25.31%
Combined: EQV-Based Instructional Assessment	\$3,366,045	100.00%
Average Oct. 1 Enrollment: 2014-2016		
Manchester	871	62.15%
Essex	530	37.85%
Total Average Enrollment 2014-2016	1,401	100.00%
Manchester: Enrollment-Based Instructional Apportionment	\$6,275,596	62.15%
Essex: Enrollment-Based Instructional Apportionment	\$3,822,540	37.85%
Combined: Enrollment-Based Instructional Assessment	\$10,098,136	100.00%
3. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV)	\$10,098,136 \$1,985,706	100.00% 25.00%
s. Non-Instructional Portion		
Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)	\$1,985,706	25.00%
Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)     75% Apportioned Based on Town Populations     Total Non-Instructional Portion     Average EQV: Latest at time of FY-16 to FY-18 Budgets	\$1,985,706 \$5,957,119 <b>\$7,942,825</b>	25.00% 75.00% <b>100.00%</b>
Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)     75% Apportioned Based on Town Populations     Total Non-Instructional Portion      Average EQV: Latest at time of FY-16 to FY-18 Budgets     Manchester	\$1,985,706 \$5,957,119 <b>\$7,942,825</b> \$2,315,711,367	25.00% 75.00% <b>100.00%</b> 74.69%
i. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets  Manchester Essex	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700	25.00% 75.00% 100.00% 74.69% 25.31%
Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)     75% Apportioned Based on Town Populations     Total Non-Instructional Portion      Average EQV: Latest at time of FY-16 to FY-18 Budgets     Manchester	\$1,985,706 \$5,957,119 <b>\$7,942,825</b> \$2,315,711,367	25.00% 75.00% <b>100.00%</b> 74.69%
i. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets  Manchester Essex	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700	25.00% 75.00% 100.00% 74.69% 25.31%
S. Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)     75% Apportioned Based on Town Populations     Total Non-Instructional Portion     Average EQV: Latest at time of FY-16 to FY-18 Budgets     Manchester     Essex     Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632	25.00% 75.00% 1 <b>00.00%</b> 74.69% 25.31% 100.00%
8. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex  Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074	25.00% 75.00% 100.00% 74.69% 25.31% 100.00% 74.69% 25.31%
S. Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)     75% Apportioned Based on Town Populations     Total Non-Instructional Portion     Average EQV: Latest at time of FY-16 to FY-18 Budgets     Manchester     Essex     Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632	25.00% 75.00% 100.00% 74.69% 25.31% 100.00% 74.69% 25.31%
i. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632	25.00% 75.00% 100.00% 74.69% 25.31% 100.00%
i. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment  Town Populations Manchester Population 2010 U.S. Census Essex Population 2010 U.S. Census	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706	25.00% 75.00% 100.00% 74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
. Non-Instructional Portion  25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations  Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets  Manchester Essex  Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment  Town Populations  Manchester Population 2010 U.S. Census	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706	25.00% 75.00% 100.00% 74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
B. Non-Instructional Portion     25% Apportioned Based on Equalized Property Valuations (EQV)     75% Apportioned Based on Town Populations     Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets     Manchester     Essex     Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment     Essex: EQV-Based Non-Instructional Apportionment     Combined: EQV-Based Non-Instructional Assessment     Town Populations     Manchester Population 2010 U.S. Census     Essex Population 2010 U.S. Census     Essex Population 2010 U.S. Census	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706	25.00% 75.00% 100.00% 74.69% 25.31% 100.00% 74.69% 25.31% 100.00%
8. Non-Instructional Portion 25% Apportioned Based on Equalized Property Valuations (EQV) 75% Apportioned Based on Town Populations Total Non-Instructional Portion  Average EQV: Latest at time of FY-16 to FY-18 Budgets Manchester Essex Combined Average EQV, FY-16 to FY-18  Manchester: EQV-Based Non-Instructional Apportionment Essex: EQV-Based Non-Instructional Apportionment Combined: EQV-Based Non-Instructional Assessment  Town Populations Manchester Population 2010 U.S. Census Essex Population 2010 U.S. Census Combined Town Populations	\$1,985,706 \$5,957,119 \$7,942,825 \$2,315,711,367 \$784,822,700 \$3,100,534,067 \$1,483,074 \$502,632 \$1,985,706 5,136 3,504 8,640	25.00% 75.00% 100.00% 74.69% 25.31% 100.00% 74.69% 25.31% 100.00%

	FORMULA IN	PUTS - AVERAGE E	QV & ENROLLMEN						
	Latest Equalized Property Valuations (EQV) By Town								
	FY-16	FY-17	FY-18	Average					
Manchester	\$2,276,185,500	\$2,276,185,500	\$2,394,763,100	\$2,315,711,367					
Essex	\$766,992,800	\$766,992,800	\$820,482,500	\$784,822,700					
Total	\$3,043,178,300	\$3,043,178,300	\$3,215,245,600	\$3,100,534,067					
Source:	FY-2014 EQV	FY-2014 EQV	FY-2016 EQV						
Published:	1/29/2015	1/29/2015	1/23/2017						
		Student Enro	Ilment By Town						
	Oct. 1, 2014	Oct. 1, 2015	Oct. 1, 2016	Average					
Manchester	895	868	849	871					
Essex	562	527	502	530					
Total	1,457	1,395	1,351	1,401					

Apportionmer	t Formula: Input Trends			
	FY-16	FY-17	FY-18	Input Contribution to Assessment
EQV	25% of Instructional & Non-	Instructional Costs		
Manchester	74.8%	74.8%	74.5%	
Essex	25.2%	25.2%	25.5%	EQV
Total	100.0%	100.0%	100.0%	25.0%
Enrollment	75% of Instructional Costs			
Manchester	61.4%	62.2%	62.8%	Student
Essex	38.6%	37.8%	37.2%	Enrollment
Total	100.0%	100.0%	100.0%	47.2%
Population	75% of Non-Instructional C	osts		
Manchester	59.4%	59.4%	59.4%	Town
Essex	40.6%	40.6%	40.6%	Population
Total	100.0%	100.0%	100.0%	27.8%
			All Factors Combined	100.0%

4. APPORTIONMENT SUMMARY	Manchester	Essex	Combined
Instructional: EQV-Based	\$2,514,015	\$852,030	\$3,366,045
Instructional: Enrollment-Based	\$6,275,596	\$3,822,540	\$10,098,136
Total Instructional Assessment	\$8,789,611	\$4,674,570	\$13,464,181
Non-Instructional: EQV-Based	\$1,483,074	\$502,632	\$1,985,706
Non-Instructional: Population-Based	\$3,541,176	\$2,415,943	\$5,957,119
Total Non-Instructional Assessment	\$5,024,250	\$2,918,574	\$7,942,825
Total FY-18 Assessment - Instructional & Non-Instructional	\$13,813,861	\$7,593,144	\$21,407,006
% of Total	64.53%	35.47%	100.00%



## **Table of Contents - Capital Budget**

C1	Revenue & Expense Summary	C10	Long Term Debt Schedule \$5MM Bonds
C2	Long Term Debt Schedule \$25MM Bonds	C11	Principal Assessment \$5MM Bonds
C3	Principal Assessment \$25MM Bonds	C12	Interest Assessment \$5MM Bonds
C4	Interest Assessment \$25MM Bonds	C13	Amortization of Reserve for \$5MM Bonds
C5	Amortization of Reserve for \$25MM Bonds	C14	Long Term Debt Schedule \$1.964MM Bonds
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C7	Principal Assessment \$14.835MM Refunding Bonds	C16	Interest Assessment \$1.964MM Bonds
C8	Interest Assessment \$14.835MM Refunding Bonds	C17	Amortization of Reserve for \$1.964MM Bonds
Ca	Amortization of Reserve for \$14.835MM Ronds		



	2013 - 2014 Actual	% Increase	2014-2015 Actual	\$ Increase	% Increase	2015-2016 Actual	\$ Increase	% Increase	2016-2017 Budget	\$ Increase	% Increase	2017-2018 Budget	\$ Increase	% Increase
REVENUE														
Manchester (Capital Budget)	\$1,630,860	6.5%	\$1,598,794	(\$32,066)	-2.0%	\$1,566,122	(\$32,672)	-2.1%	\$1,461,006	(\$105,116)	-6.7%	\$1,428,956	(\$32,050)	-2.2%
Essex (Capital Budget)	\$811,358	6.5%	\$795,384	(\$15,974)	-2.0%	\$779,106	(\$16,278)			(\$55,522)		\$707,647	(\$15,937)	-2.2%
Total Assessments:	\$2,442,218	6.5%	\$2,394,178	(\$48,040)	-2.0%	\$2,345,228	(\$48,950)		\$2,184,590	(\$160,638)		\$2,136,603	(\$47,987)	-2.2%
Premium from Sale of BANS														
Premium from Sale of Bonds		-100.0%				\$114,977	\$114,977	100.0%		(\$114,977)				
Reserve for Reduction of Future Debt	\$15,272	-2.8%	\$15,272	\$0	0.0%	\$15,272	\$0	0.0%		\$0	0.0%	\$19,585	\$4,312	28.2%
Total Other Financing Sources:	\$15,272	-80.5%	\$15,272	\$0	0.0%	\$130,249	\$114,977	88.3%	\$15,272	(\$114,977)	-88.3%	\$19,585	\$4,312	28.2%
TOTAL REVENUE	\$2,457,490	3.6%	\$2,409,450	(\$48,040)	-2.0%	\$2,475,477	\$66,027	2.7%	\$2,199,862	(\$275,614)	-11.1%	\$2,156,188	(\$43,675)	-2.0%
EXPENSES														
Long Term Debt Principal	\$1,454,000	16.3%	\$1,450,000	(\$4,000)	-0.3%	\$1,445,000	(\$5,000)	-0.3%	\$1,575,000	\$130,000	9.0%	\$1,455,000	(\$120,000)	-7.6%
Long Term Debt Interest	\$1,003,490	-3.7%	\$959,450	(\$44,040)	-4.4%	\$915,500	(\$43,950)	-4.8%	\$624,862	(\$290,638)	-31.7%	\$701,188	\$76,325	12.2%
BAN Interest	\$0	-100.0%	\$0	\$0		\$0	\$0			\$0			\$0	
BAN Issuance Costs	\$0		\$0	\$0		\$0	\$0			\$0			\$0	
Bond Issuance Costs	\$0	-100.0%				\$110,664				(\$110,664)	-100.0%			
TOTAL EXPENSE	\$2,457,490	4.7%	\$2,409,450	(\$48,040)	-2.0%	\$2,471,164	\$61,714	2.5%	\$2,199,862	(\$271,302)	-11.0%	\$2,156,188	(\$43,675)	-2.0%
Net Investment Income	(\$0)		\$0	\$0		\$4,312	\$4,312		\$0	(\$4,312)		\$0	\$0	

### Manchester Essex RSD, Massachusetts

\$25,000,000 General Obligation School Bonds Dated January 15, 2008 Ch. 71 s. 16(d), Auth. 12/19/2005 New High School/Middle School

### **Debt Service Schedule**

Date Due	Principal Due	Coupon	Interest Due	Total Due	Fiscal Year Total
7/15/2008			\$509,375	\$509,375	
1/15/2009	\$1,000,000	3.500%	\$509,375	\$1,509,375	\$2,018,750
7/15/2009			\$491,875	\$491,875	
1/15/2010	\$1,000,000	3.500%	\$491,875	\$1,491,875	\$1,983,750
7/15/2010			\$474,375	\$474,375	
1/15/2011	\$1,000,000	3.500%	\$474,375	\$1,474,375	\$1,948,750
7/15/2011			\$456,875	\$456,875	
1/15/2012	\$1,000,000	5.000%	\$456,875	\$1,456,875	\$1,913,750
7/15/2012			\$431,875	\$431,875	
1/15/2013	\$1,000,000	5.000%	\$431,875	\$1,431,875	\$1,863,750
7/15/2013			\$406,875	\$406,875	
1/15/2014	\$1,000,000	3.500%	\$406,875	\$1,406,875	\$1,813,750
7/15/2014			\$389,375	\$389,375	
1/15/2015	\$1,000,000	3.500%	\$389,375	\$1,389,375	\$1,778,750
7/15/2015			\$371,875	\$371,875	
1/15/2016	\$1,000,000	5.000%	\$371,875	\$1,371,875	\$1,743,750
7/15/2016			\$35,625	\$35,625	
1/15/2017	\$1,000,000	3.500%	\$35,625	\$1,035,625	\$1,071,250
7/15/2017			\$18,125	\$18,125	
1/15/2018*	\$1,000,000	3.625%	\$18,125	\$1,018,125	\$1,036,250
Total*	\$10,000,000		\$7,172,500	\$17,172,500	\$17,172,500

<sup>\*</sup>Remaining \$15MM of bonds owed after 1/15/18 were refunded via the \$14.835MM issuance

## \$25,000,000 Long Term Debt Principal - Construction New MS/HS

Amount Due 1/15/18 \$1,000,000.00 Total Due: \$1,000,000.00

 FY 2006 Manchester EQV:
 \$2,124,611,400
 0.7189984

 FY 2006 Essex EQV:
 \$830,348,600
 0.2810016

Total: \$2,954,960,000

US 2000 Manchester Pop: 5228 0.6154208 US 2000 Essex Pop: 3267 0.3845792

Total: 8495

Manchester EQV Proportion: \$359,499.18 (\$1,000,000 x .5 x .719) Essex EQV Proportion: \$140,500.82 (\$1,000,000 x .5 x .281)

Manchester Pop. Proportion: \$307,710.42 (\$1,000,000 x .5 x .6154) Essex Pop. Proportion: \$192,289.58 (\$1,000,000 x .5 x .3846)

Manchester Total: \$667,209.60 66.72% Essex Total: \$332,790.40 33.28% \$1,000,000.00 100.00%

### \$25,000,000 Long Term Debt Interest - Construction New MS/HS

Amount Due 7/15/17 \$18,125.00 Amount Due 1/15/18 \$18,125.00 Total Due: \$36,250.00

FY 2006 Manchester EQV: \$2,124,611,400 0.7189984 FY 2006 Essex EQV: \$830,348,600 0.2810016

Total: \$2,954,960,000

 US 2000 Manchester Pop:
 5228
 0.6154208

 US 2000 Essex Pop:
 3267
 0.3845792

Total: 8495

Manchester EQV Proportion: \$13,031.85 (\$36,250 x .5 x .719) Essex EQV Proportion: \$5,093.15 (\$36,250 x .5 x .281)

Manchester Pop. Proportion: \$11,154.50 (\$36,250 x .5 x .6154) Essex Pop. Proportion: \$6,970.50 (\$36,250 x .5 x .3846)

Less Reserve for Reduction of Excluded Debt

Manchester Total: \$24,186.35 (\$5,983.83) \$18,202.52 Essex Total: \$12,063.65 (\$2,984.61) \$9,079.04

\$36,250.00 (\$8,968.44) \$27,281.56

### **Amortization of Reserve for Reduction of Future Excluded Debt**

Premium Received on \$25,000,000 Bond Issue:	\$331,690.00	FY	Beg. Balance	Amortization	Ending Balance
Issuance costs:	(\$107,478.89)	1 FY-09	\$224,211.11	(\$8,968.44)	\$215,242.67
Net Proceeds:	\$224,211.11	2 FY-10	\$215,242.67	(\$8,968.44)	\$206,274.22
Term:	25 years	3 FY-11	\$206,274.22	(\$8,968.44)	\$197,305.78
Annual Amortization:	\$8,968.44	4 FY-12	\$197,305.78	(\$8,968.44)	\$188,337.33
		5 FY-13	\$188,337.33	(\$8,968.44)	\$179,368.89
		6 FY-14	\$179,368.89	(\$8,968.44)	\$170,400.44
Net Due:	\$8,968.44	7 FY-15	\$170,400.44	(\$8,968.44)	\$161,432.00
		8 FY-16	\$161,432.00	(\$8,968.44)	\$152,463.55
FY 2006 Manchester EQV:	\$2,124,611,400.00 0.7189984	9 FY-17	\$152,463.55	(\$8,968.44)	\$143,495.11
FY 2006 Essex EQV:	<u>\$830,348,600.00</u> 0.2810016	10 FY-18	\$143,495.11	(\$8,968.44)	\$134,526.67
Total:	\$2,954,960,000.00	11 FY-19	\$134,526.67	(\$8,968.44)	\$125,558.22
		12 FY-20	\$125,558.22	(\$8,968.44)	\$116,589.78
US 2000 Manchester Pop:	5228 0.6154208	13 FY-21	\$116,589.78	(\$8,968.44)	\$107,621.33
US 2000 Essex Pop:	<u>3267</u> 0.3845792	14 FY-22	\$107,621.33	(\$8,968.44)	\$98,652.89
Total:	8495	15 FY-23	\$98,652.89	(\$8,968.44)	\$89,684.44
		16 FY-24	\$89,684.44	(\$8,968.44)	\$80,716.00
Manchester EQV Proportion:	\$3,224.15 (\$8,968.44 x .5 x	.719) 17 FY-25	\$80,716.00	(\$8,968.44)	\$71,747.56
Essex EQV Proportion:	\$1,260.07 (\$8,968.44 x .5 x	.281) 18 FY-26	\$71,747.56	(\$8,968.44)	\$62,779.11
		19 FY-27	\$62,779.11	(\$8,968.44)	\$53,810.67
Manchester Pop. Proportion:	\$2,759.68 (\$8,968.44 x .5 x	.6154) 20 FY-28	\$53,810.67	(\$8,968.44)	\$44,842.22
Essex Pop. Proportion:	\$1,724.54 (\$8,968.44 x .5 x	.3846) 21 FY-29	\$44,842.22	(\$8,968.44)	\$35,873.78
		22 FY-30	\$35,873.78	(\$8,968.44)	\$26,905.33
Manchester Total:	\$5,983.83 66.72%	23 FY-31	\$26,905.33	(\$8,968.44)	\$17,936.89
Essex Total:	<u>\$2,984.61</u> 33.28%	24 FY-32	\$17,936.89	(\$8,968.44)	\$8,968.44
	\$8,968.44 100.00%	25 FY-33	\$8,968.44	(\$8,968.44)	(\$0.00)

#### Annual Amort.

\$25M \$8,968.44 \$5M \$4,080.62 \$1.964M \$2,223.24 \$15,272.31

## Manchester Essex RSD, Massachusetts

\$14,835,000 General Obligation Refunding Bonds Dated April 12, 2016 Adv Ref of January 15 2008

New High School/Middle School, Ch. 71 s. 16(d), Auth. 12/19/2005

### **Debt Service Schedule**

7/15/2016	Principal Due	·	Interest Due \$133,968	Total Due \$133,968	Fiscal Year Total
1/15/2017	\$130,000	2.000%	\$259,294	\$389,294	\$523,262
7/15/2017	<b>.</b>		\$257,994	\$257,994	
1/15/2018	\$10,000	2.000%	\$257,994	\$267,994	\$525,988
7/15/2018	<b>*</b>	4.0000/	\$257,894	\$257,894	<b>A</b>
1/15/2019	\$1,010,000	4.000%	\$257,894	\$1,267,894	\$1,525,788
7/15/2019	<b>.</b>		\$237,694	\$237,694	<b>.</b>
1/15/2020	\$1,010,000	4.000%	\$237,694	\$1,247,694	\$1,485,388
7/15/2020	•		\$217,494	\$217,494	*
1/15/2021	\$1,000,000	4.000%	\$217,494	\$1,217,494	\$1,434,988
7/15/2021			\$197,494	\$197,494	
1/15/2022	\$1,000,000	4.000%	\$197,494	\$1,197,494	\$1,394,988
7/15/2022			\$177,494	\$177,494	
1/15/2023	\$1,000,000	4.000%	\$177,494	\$1,177,494	\$1,354,988
7/15/2023			\$157,494	\$157,494	
1/15/2024	\$1,000,000	4.000%	\$157,494	\$1,157,494	\$1,314,988
7/15/2024			\$137,494	\$137,494	
1/15/2025	\$1,000,000	4.000%	\$137,494	\$1,137,494	\$1,274,988
7/15/2025			\$117,494	\$117,494	
1/15/2026	\$1,000,000	4.000%	\$117,494	\$1,117,494	\$1,234,988
7/15/2026			\$97,494	\$97,494	
1/15/2027	\$1,000,000	2.500%	\$97,494	\$1,097,494	\$1,194,988
7/15/2027			\$84,994	\$84,994	
1/15/2028	\$980,000	2.750%	\$84,994	\$1,064,994	\$1,149,988
7/15/2028			\$71,519	\$71,519	
1/15/2029	\$965,000	2.750%	\$71,519	\$1,036,519	\$1,108,038
7/15/2029			\$58,250	\$58,250	
1/15/2030	\$950,000	3.000%	\$58,250	\$1,008,250	\$1,066,500
7/15/2030			\$44,000	\$44,000	
1/15/2031	\$940,000	3.000%	\$44,000	\$984,000	\$1,028,000
7/15/2031			\$29,900	\$29,900	
1/15/2032	\$925,000	3.250%	\$29,900	\$954,900	\$984,800
7/15/2032	,		\$14,869	\$14,869	, ,
1/15/2033	\$915,000	3.250%	\$14,869	\$929,869	\$944,738
	. ,		. ,	. ,	. ,
Total	\$14,835,000		\$4,712,400	\$19,547,400	\$19,547,400

## \$14,835,000 Long Term Debt Principal - Construction New MS/HS

Amount Due 1/15/18 \$10,000.00 Total Due: \$10,000.00

 FY 2014 Manchester EQV:
 \$2,276,185,500
 0.7479632

 FY 2014 Essex EQV:
 \$766,992,800
 0.2520368

Total: \$3,043,178,300

US 2010 Manchester Pop: 5136 0.5944444 US 2010 Essex Pop: 3504 0.4055556

Total: 8640

Manchester EQV Proportion: \$3,739.82 (\$10,000 x .5 x .7479632) Essex EQV Proportion: \$1,260.18 (\$10,000 x .5 x .2520368)

Manchester Pop. Proportion: \$2,972.22 (\$10,000 x .5 x .5944444) Essex Pop. Proportion: \$2,027.78 (\$10,000 x .5 x .2520368)

Manchester Total:\$6,712.0467.12%Essex Total:\$3,287.9632.88%\$10,000.00100.00%

### \$14,835,000 Long Term Debt Interest - Construction New MS/HS

Amount Due 7/15/17 Amount Due 1/15/18 Total Due:	\$257,993.75 \$257,993.75 \$515,987.50	50% 50%
FY 2014 Manchester EQV: FY 2014 Essex EQV: Total:	\$2,276,185,500 \$766,992,800 \$3,043,178,300	0.7479632 0.2520368
US 2010 Manchester Pop: US 2010 Essex Pop: Total:	5136 3504 8640	0.4055556
Manchester EQV Proportion: Essex EQV Proportion:		(\$515,987.5 x .5 x .7479632) (\$515,987.5 x .5 x .2520368)
Manchester Pop. Proportion: Essex Pop. Proportion:		(\$515,987.5 x .5 x .5944444) (\$515,987.5 x .5 x .4055556)

	Due 7/15/17	Due 1/15/18	Total	_				
Manchester Total:	\$346,332.79	(\$2,894.48)	\$343,438.31	67.12%	\$171,719.16	\$171,719.16	\$343,438.31	67.12%
Essex Total:	\$169,654.71	(\$1,417.89)	\$168,236.82	32.88%	\$84,118.41	\$84,118.41	\$168,236.82	32.88%
	\$515.987.50	(\$4.312.37)	\$511.675.13	100.00%	\$255.837.57	\$255.837.57	\$511.675.13	100.00%

#### Amortization of Reserve for Reduction of Future Excluded Debt

Premium Received on \$14,835,000 Bond Issue: \$114,976.63 Issuance costs: \$110,664.26)

Net Proceeds: \$4,312.37

Term: 1 year Due to size of Net Premium, Amortized completely in FY18

Annual Amortization: \$4,312.37

Net Due: \$4,312.37

FY 2014 Manchester EQV: \$2,276,185,500 0.7479632 FY 2014 Essex EQV: \$766,992,800 0.2520368

Total: \$3,043,178,300

US 2010 Manchester Pop: 5136 0.5944444 US 2010 Essex Pop: 5136 0.4055556

Total: 8640

Manchester EQV Proportion: \$1,612.75 (\$4,312.07 x .5 x .7479632) Essex EQV Proportion: \$543.44 (\$4,312.07 x .5 x .2520368)

Manchester Pop. Proportion: \$1,281.73 (\$4,312.07 x .5 x .5944444)

Essex Pop. Proportion: \$874.45 (\$4,312.07 x .5 x .4055556)

Annual Amort. \$8,968.44

Essex Pop. Proportion: \$874.45 (\$4,312.07 x .5 x .4055556) \$25M \$8,968.44 \$14.835M \$4,312.37 FY18 Only

 Manchester Total:
 \$2,894.48
 67.12%
 \$1.964M
 \$2,223.24

 Essex Total:
 \$1,417.89
 32.88%
 \$19,584.68

\$4,312.37 100.00%

## Long Term Debt Schedule - MS/HS Project \$5,000,000 Bonds

Date Due	Principal	Coupon	Interest	Total	Fiscal Year Total
8/15/2010			\$111,667	\$111,667	
2/15/2011	\$250,000	2.00%	\$83,750	\$333,750	\$445,417
8/15/2011			\$81,250	\$81,250	
2/15/2012	\$250,000	2.00%	\$81,250	\$331,250	\$412,500
8/15/2012			\$78,750	\$78,750	
2/15/2013	\$250,000	2.00%	\$78,750	\$328,750	\$407,500
8/15/2013			\$76,250	\$76,250	
2/15/2014	\$250,000	2.00%	\$76,250	\$326,250	\$402,500
8/15/2014			\$73,750	\$73,750	
2/15/2015	\$250,000	2.00%	\$73,750	\$323,750	\$397,500
8/15/2015			\$71,250	\$71,250	
2/15/2016	\$250,000	3.00%	\$71,250	\$321,250	\$392,500
8/15/2016			\$67,500	\$67,500	
2/15/2017	\$250,000	3.00%	\$67,500	\$317,500	\$385,000
8/15/2017			\$63,750	\$63,750	
2/15/2018	\$250,000	3.00%	\$63,750	\$313,750	\$377,500
8/15/2018			\$60,000	\$60,000	
2/15/2019	\$250,000	4.00%	\$60,000	\$310,000	\$370,000
8/15/2019			\$55,000	\$55,000	
2/15/2020	\$250,000	4.00%	\$55,000	\$305,000	\$360,000
8/15/2020			\$50,000	\$50,000	
2/15/2021	\$250,000	4.00%	\$50,000	\$300,000	\$350,000
8/15/2021			\$45,000	\$45,000	
2/15/2022	\$250,000	4.00%	\$45,000	\$295,000	\$340,000
8/15/2022			\$40,000	\$40,000	
2/15/2023	\$250,000	4.00%	\$40,000	\$290,000	\$330,000
8/15/2023			\$35,000	\$35,000	
2/15/2024	\$250,000	4.00%	\$35,000	\$285,000	\$320,000
8/15/2024			\$30,000	\$30,000	
2/15/2025	\$250,000	4.00%	\$30,000	\$280,000	\$310,000
8/15/2025			\$25,000	\$25,000	
2/15/2026	\$250,000	4.00%	\$25,000	\$275,000	\$300,000
8/15/2026			\$20,000	\$20,000	
2/15/2027	\$250,000	4.00%	\$20,000	\$270,000	\$290,000
8/15/2027			\$15,000	\$15,000	
2/15/2028	\$250,000	4.00%	\$15,000	\$265,000	\$280,000
8/15/2028			\$10,000	\$10,000	
2/15/2029	\$250,000	4.00%	\$10,000	\$260,000	\$270,000
8/15/2029			\$5,000	\$5,000	
2/15/2030	\$250,000	4.00%	\$5,000	\$255,000	\$260,000
Total	\$5,000,000		\$2,000,417	\$7,000,417	\$7,000,417

### \$5,000,000 Long Term Debt Principal - Construction New MS/HS

Amount Due 2/15/18 \$250,000.00 Total Due: \$250,000.00

FY 2008 Manchester EQV: \$2,346,551,100.00 0.7269906 FY 2008 Essex EQV: \$881,208,600.00 0.2730094

Total: \$3,227,759,700.00

 US 2000 Manchester Pop:
 5228
 0.6154208

 US 2000 Essex Pop:
 3267
 0.3845792

Total: 8495

Manchester EQV Proportion: \$90,873.83 (\$250,000 x .5 x .7270) Essex EQV Proportion: \$34,126.17 (\$250,000 x .5 x .2730)

Manchester Pop. Proportion: \$76,927.60 (\$250,000 x .5 x .6154) Essex Pop. Proportion: \$48,072.40 (\$250,000 x .5 x .3846)

Manchester Total: \$167,801.43 67.12% Essex Total: \$82,198.57 32.88% \$250,000.00 100.00%

### \$5,000,000 Long Term Debt Interest - Construction New MS/HS

Amount Due 8/15/17 \$63,750.00 Amount Due 2/15/18 \$63,750.00 Total Due: \$127,500.00

FY 2008 Manchester EQV: \$2,346,551,100.00 0.7269906 FY 2008 Essex EQV: \$881,208,600.00 0.2730094

Total: \$3,227,759,700.00

US 2000 Manchester Pop: 5228 0.6154208 US 2000 Essex Pop: 3267 0.3845792

Total: 8495

Manchester EQV Proportion: \$46,345.65 (\$127,500 x .5 x .7270) Essex EQV Proportion: \$17,404.35 (\$127,500 x .5 x .2730)

Manchester Pop. Proportion: \$39,233.08 (\$127,500 x .5 x .6154) Essex Pop. Proportion: \$24,516.92 (\$127,500 x .5 x .3846)

Less Reserve for Reduction of Excluded Debt Due 8/15/17 Due 2/15/18 Total \$41,419.90 \$41,419.90 \$82,839.80 Manchester Total: \$85,578.73 (\$2,738.93) \$82,839.80 67.12% \$41,921.27 (\$1,341.68) \$40,579.58 32.88% \$40,579.58 Essex Total: \$20,289.79 \$20,289.79 \$127,500.00 \$61,709.69 \$61,709.69 \$123,419.38 (\$4,080.62) \$123,419.38 100.00%

### **Amortization of Reserve for Reduction of Future Excluded Debt**

Premium Received on \$5,000,000 Bond Issue:	\$129,605.00		FY	Beg. Balance	Amortization	Ending Balance
Issuance costs:	(\$47,992.62)		1 FY-11	\$81,612.38	(\$4,080.62)	\$77,531.76
Net Proceeds:	\$81,612.38		2 FY-12	\$77,531.76	(\$4,080.62)	\$73,451.14
Term:	20 years		3 FY-13	\$73,451.14	(\$4,080.62)	\$69,370.52
Annual Amortization:	\$4,080.62		4 FY-14	\$69,370.52	(\$4,080.62)	\$65,289.90
			5 FY-15	\$65,289.90	(\$4,080.62)	\$61,209.29
			6 FY-16	\$61,209.29	(\$4,080.62)	\$57,128.67
Net Due:	\$4,080.62		7 FY-17	\$57,128.67	(\$4,080.62)	\$53,048.05
			8 FY-18	\$53,048.05	(\$4,080.62)	\$48,967.43
FY 2008 Manchester EQV:	\$2,346,551,100	0.7269906	9 FY-19	\$48,967.43	(\$4,080.62)	\$44,886.81
FY 2008 Essex EQV:	\$881,208,600	0.2730094	10 FY-20	\$44,886.81	(\$4,080.62)	\$40,806.19
Total:	\$3,227,759,700		11 FY-21	\$40,806.19	(\$4,080.62)	\$36,725.57
			12 FY-22	\$36,725.57	(\$4,080.62)	\$32,644.95
US 2000 Manchester Pop:	5228	61.54%	13 FY-23	\$32,644.95	(\$4,080.62)	\$28,564.33
US 2000 Essex Pop:	<u>3267</u>	38.46%	14 FY-24	\$28,564.33	(\$4,080.62)	\$24,483.71
Total:	8495		15 FY-25	\$24,483.71	(\$4,080.62)	\$20,403.10
			16 FY-26	\$20,403.10	(\$4,080.62)	\$16,322.48
Manchester EQV Proportion:	\$1,483.29	(\$4,080.62 x .5 x .7270)	17 FY-27	\$16,322.48	(\$4,080.62)	\$12,241.86
Essex EQV Proportion:	\$557.02	(\$4,080.62 x .5 x .2730)	18 FY-28	\$12,241.86	(\$4,080.62)	\$8,161.24
			19 FY-29	\$8,161.24	(\$4,080.62)	\$4,080.62
Manchester Pop. Proportion:	\$1,255.65	(\$4,080.62 x .5 x .6154)	20 FY-30	\$4,080.62	(\$4,080.62)	\$0.00
Essex Pop. Proportion:	\$784.66	(\$4,080.62 x .5 x .3846)				
Manchester Total:	\$2,738.93	67.12%				
Essex Total:	<b>\$1,341.68</b>	32.88%				
	\$4,080.62	100.00%				

# Long Term Debt Schedule - MS/HS Project \$1,964,000 Bonds 10 year obligation, due 2022

10	year obligation, of	due 2022			
Date Due	Principal	Coupon	Interest	Total	Fiscal Year Total
8/2/2012			\$0	\$0	
2/15/2013			\$21,058.44	\$21,058	\$21,058
8/15/2013	\$204,000	2.00%	\$19,640	\$223,640	
2/15/2014			\$17,600	\$17,600	\$241,240
8/15/2014	\$200,000	2.00%	\$17,600	\$217,600	
2/15/2015			\$15,600	\$15,600	\$233,200
8/15/2015	\$195,000	2.00%	\$15,600	\$210,600	
2/15/2016			\$13,650	\$13,650	\$224,250
8/15/2016	\$195,000	2.00%	\$13,650	\$208,650	
2/15/2017			\$11,700	\$11,700	\$220,350
8/15/2017	\$195,000	2.00%	\$11,700	\$206,700	
2/15/2018			\$9,750	\$9,750	\$216,450
8/15/2018	\$195,000	2.00%	\$9,750	\$204,750	
2/15/2019			\$7,800	\$7,800	\$212,550
8/15/2019	\$195,000	2.00%	\$7,800	\$202,800	
2/15/2020			\$5,850	\$5,850	\$208,650
8/15/2020	\$195,000	2.00%	\$5,850	\$200,850	
2/15/2021			\$3,900	\$3,900	\$204,750
8/15/2021	\$195,000	2.00%	\$3,900	\$198,900	
2/15/2022			\$1,950	\$1,950	\$200,850
8/15/2022	\$195,000	2.00%	\$1,950	\$196,950	\$196,950
Total	\$1,964,000		\$216,298	\$2,180,298	\$2,180,298

### \$1,964,000 Long Term Debt Principal - Construction New MS/HS

Amount Due 8/15/17 \$195,000.00 Total Due: \$195,000.00

FY 2010 Manchester EQV: \$2,434,992,400.00 0.7382733 FY 2010 Essex EQV: \$863,233,800.00 0.2617267

Total: \$3,298,226,200.00

US 2010 Manchester Pop: 5136 0.5944444 US 2010 Essex Pop: 3504 0.4055556

Total: 8640

Manchester EQV Proportion: \$71,981.65 (\$195,000 x .5 x .7383) Essex EQV Proportion: \$25,518.35 (\$195,000 x .5 x .2617)

Manchester Pop. Proportion: \$57,958.33 (\$195,000 x .5 x .5944) Essex Pop. Proportion: \$39,541.67 (\$195,000 x .5 x .4056)

Manchester Total: \$129,939.98 66.64% Essex Total: \$65,060.02 33.36% \$195,000.00 100.00%

### \$1,964,000 Long Term Debt Interest - Construction New MS/HS

Amount Due 8/15/17	\$11,700.00	55%
Amount Due 2/15/18	\$9,750.00	45%
Total Due:	\$21,450.00	

FY 2010 Manchester EQV:	\$2,434,992,400.00	0.7382733
FY 2010 Essex EQV:	\$863,233,800.00	0.2617267

Total: \$3,298,226,200.00

 US 2010 Manchester Pop:
 5136
 0.5944444

 US 2010 Essex Pop:
 3504
 0.4055556

Total: 8640

Manchester EQV Proportion: \$7,917.98 (\$21,450 x .5 x .7383) Essex EQV Proportion: \$2,807.02 (\$21,450 x .5 x .2617)

Manchester Pop. Proportion: \$6,375.42 (\$21,450 x .5 x .5944) Essex Pop. Proportion: \$4,349.58 (\$21,450 x .5 x .4056)

	Less Reserve for	Reduction of Ex	cluded Debt		Due 8/15/17	Due 2/15/18	Total
Manchester Total:	\$14,293.40	(\$1,481.48)	\$12,811.92	66.64%	\$6,988.32	\$5,823.60	\$12,811.92
Essex Total:	\$7,156.60	(\$741.77)	\$6,414.84	33.36%	\$3,499.00	\$2,915.83	\$6,414.84
	\$21,450.00	(\$2,223.24)	\$19,226.76	100.00%	\$10,487.32	\$8,739.43	\$19,226.76

### Amortization of Reserve for Reduction of Future Excluded Debt

Premium Received on \$1,964,000 Bond Issue:	\$62,490.23	FY	Beg. Balance	Amortization	Ending Balance
Issuance costs:	(\$38,034.54)	1 FY-13	\$24,455.69	(\$2,223.24)	\$22,232.45
Net Proceeds:	\$24,455.69	2 FY-14	\$22,232.45	(\$2,223.24)	\$20,009.20
Term:	11 years 11 years of interest; 10 of principal	3 FY-15	\$20,009.20	(\$2,223.24)	\$17,785.96
Annual Amortization:	\$2,223.24	4 FY-16	\$17,785.96	(\$2,223.24)	\$15,562.71
		5 FY-17	\$15,562.71	(\$2,223.24)	\$13,339.47
		6 FY-18	\$13,339.47	(\$2,223.24)	\$11,116.22
Net Due:	\$2,223.24	7 FY-19	\$11,116.22	(\$2,223.24)	\$8,892.98
		8 FY-20	\$8,892.98	(\$2,223.24)	\$6,669.73
FY 2010 Manchester EQV:	\$2,434,992,400.00 0.7382733	9 FY-21	\$6,669.73	(\$2,223.24)	\$4,446.49
FY 2010 Essex EQV:	\$863,233,800.00 0.2617267	10 FY-22	\$4,446.49	(\$2,223.24)	\$2,223.24
Total:	\$3,298,226,200.00	11 FY-23	\$2,223.24	(\$2,223.24)	\$0.00

US 2010 Manchester Pop: 5136 59.44%
US 2010 Essex Pop: 3504 40.56%
Total: 8640

Manchester EQV Proportion: \$820.68 (\$2,223.24 x .5 x .7270) Essex EQV Proportion: \$290.94 (\$2,223.24 x .5 x .2730)

Manchester Pop. Proportion: \$660.80 (\$2,223.24 x .5 x .6154) Essex Pop. Proportion: \$450.82 (\$2,223.24 x .5 x .3846)

 Manchester Total:
 \$1,481.48
 66.64%

 Essex Total:
 \$741.77
 33.36%

 \$2,223.24
 100.00%